New Delhi Agenda

Saturday, January 14

19:00  Pre-session dinner at The Deck
India Habitat Centre (IHC), Lodhi Road, New Delhi, Delhi 110003

Sunday, January 15

09:00  Welcome and overview
- Thorsten Benner (GPPi)
- Pramath Raj Sinha (tbc)
- Mari Suzuki (The Tokyo Foundation)
- Joel Sandhu (GPPi)
Deck Suite Hall

09:30  “What The Next US President Needs To Know About A Rising India”
- Speakers: Pramit Paul Chaudhuri (Rhodium Group) and C. Raja Mohan (Carnegie India)
- Moderation: Thorsten Benner (GPPi)
Deck Suite Hall

11:00  Coffee break

11:30  Closed-door discussion: “India's Role In The World”
- GGF 2027 fellows
- Moderation: Joel Sandhu
Deck Suite Hall

12:30  Lunch at IHC

14:00  Retrospective and outlook/finalizing scenarios and indicators
- Presentation: Johannes Gabriel (Foresight Intelligence, GPPi)
Deck Suite Hall

14:30  Working Group (WG) Session 1: Finalizing scenarios
- Data Governance (DG): Deck Suite Hall; Global Health (GH): Mahogany; Transnational Terrorism (TT): Chinar

16:00  Coffee break

16:15  WG Session 2: Working on indicators

18:30  Bus leaves IHC for dinner

19:00  Dinner at Swagath Restaurant & Bar
No. 14, Defence Colony Market, New Delhi, Delhi 110024
**Monday, January 16**

9:00  Outline of the day  
Deck Suite Hall  
9:15  WG Session 3: Preparing presentations for internal review  
11:00  Coffee break  
11:15  Internal review session: Pictures of the future, timelines, underlying mechanisms/development logics and indicators  
   ▪  Moderation: Johannes Gabriel and Joel Sandhu  
Deck Suite Hall  
13:00  Lunch at IHC  
   ▪  TT: Working lunch with Nandan Unnikrishnan (Observer Research Foundation)  
14:00  WG Session 4: Internal review feedback integration  
15:30  Coffee break  
15:45  Speaker tbc  
Deck Suite Hall  
17:30  Closed-door discussion: “What Does A Rising China Mean To Asia And The World?”  
   ▪  GGF 2027 fellows and Oliver Radtke (Robert Bosch Stiftung)  
   ▪  Moderation: Joel Sandhu  
Deck Suite Hall  
19:15  Departing IHC for dinner  
19:30  Dinner at Lodi The Garden  
Lodhi Road, Opp. Mausam Bhavan, Lodhi Gardens, Lodhi Estate, New Delhi 110003

**Tuesday, January 17**

9:00  Outline of the day  
Deck Suite Hall  
9:30  Scenario presentations with invited experts  
   ▪  DG: Sumandro Chattapadhyay (The Centre for Internet and Society), Ankhi Das (Facebook) and Arun Mohan Sukumar (Observer Research Foundation)  
   ▪  GH: Ramanan Laxminarayana (The Center for Disease Dynamics, Economics and Policy)  
   ▪  TT: Animesh Roul (Society for the Study of Peace and Conflict)  
11:00  Coffee break  
11:30  Actor-specific opportunities and threats (AcOT) and insights  
   ▪  Presentation: Johannes Gabriel  
Deck Suite Hall  
12:00  WG Session 5: AcOT  
13:00  Lunch at IHC  
14:00  Insights from GGF 2027 scenarios
15:00  Coffee break
16:00  End of the day
16:30  Bus leaves IHC for the India Gate and Rashtrapati Bhawan
     A guided tour with Rahul Sharma and CK Lahariya
19:00  Free evening

**Wednesday, January 18**

9:00  Outline of the day
     Deck Suite Hall
9:30  “Shifting Power To The East: How Will Asia Lead The Way And What It Means”
     - Speaker: Shashi Tharoor (Member of Parliament for Thriuvananthapuram) (*tbc*)
     - Moderation: Thorsten Benner
11:00  Coffee break
11:30  Drafting GGF 2027 reports
     - Presentation: Johannes Gabriel
12:00  WG Session 6: Drafting reports
13:00  Lunch at IHC
14:00  Report writing continued...
15:30  Coffee break
16:00  Report writing continued...
18:00  Free evening

**Thursday, January 19**

9:00  Outline of the day
     Deck Suite Hall
9:30  Report writing continued...
11:00  Coffee break
11:30  Report writing continued...
13:00  Lunch at IHC
14:00  Closed-door discussion: “The Future Of US Relations In The Asian Region — Starting Tomorrow”
     - GGF 2027 fellows
     - Moderation: Mirko Hohmann (GPPi)
15:00  Wrap-up and next steps ahead of the GGF 2027 Berlin session
15:30  Coffee break
15:45  WG Session 7: Next steps and work plan
17:15  Feedback with GGF 2027 fellows
     - Moderation: Thorsten Benner and Joel Sandhu
Deck Suit Hall
18:30  Bus leaves IHC for dinner
19:30  Dinner at Sodabottleopenerwala
       73B, Khan Market, Rabindra Nagar, New Delhi, 110003
GGF 2027 Fellows

Sulzhan Bali

WORKING GROUP: GLOBAL HEALTH

Sulzhan Bali serves as the director of production and human resources at This Week in Global Health (TWiGH), a leading online video and audio podcast on global health. As a TWiGH panelist, she regularly provides commentary on global health issues. For her work with TWiGH, Sulzhan was featured as a prominent leader in global health in the “300 Women Leaders in Global Health” campaign of the Graduate Institute of International and Development Studies, Geneva, and the medical journal The Lancet. Sulzhan is currently a master’s candidate in global health at Duke University. Her interdisciplinary research explores the impact of Ebola on Nigeria’s private sector and evaluates its role in Nigeria’s Ebola response. Sulzhan conducted her doctoral studies in molecular biology at the Medical Research Council in the UK. She also holds a master’s degree in molecular and diagnostic virology from the University of Manchester and a bachelor’s degree with honors in microbiology from the University of Delhi. Her research interests include global health security, sustainable epidemic response, infectious diseases and global health policy.

Cathleen Berger

WORKING GROUP: DATA GOVERNANCE

Cathleen Berger is an independent consultant and policy expert focusing on internet freedom, human rights and foreign policy in the digital age. She informs strategic advocacy and inclusive policy-making processes, paying particular attention to global governance and digital issues. Previously, she worked within the international cyber policy coordination staff at the German Federal Foreign Office, where she was in charge of devising strategies for internet governance, promoting human rights and freedom online, and drafting policy concepts for capacity building and digital development. Before joining the Foreign Office, Cathleen was a research assistant with the German Institute for International and Security Affairs, examining practices of data exchange in the EU, and a visiting lecturer at the Friedrich Schiller University Jena. She holds a master’s degree in European studies from the European University Viadrina and a magister’s degree in political science from Adam Mickiewicz University.
Gunnar Berkemeier

WORKING GROUP: DATA GOVERNANCE

Gunnar Berkemeier is a diplomat with the German Federal Foreign Office. Currently based in Berlin, he works in the Cabinet and Parliament Affairs Division. Previously, he served at the German Embassy in Kinshasa, Democratic Republic of the Congo, focusing on human rights issues and the conflict in Eastern Congo. He also worked for the United Nations Development Programme on rule-of-law assistance to war-torn countries as well as for the Office of the UN High Commissioner for Human Rights in Geneva. During the intergovernmental negotiations on the UN Human Rights Council, Gunnar was a human rights advisor at the Permanent Mission of Germany to the UN. He holds a diploma of advanced studies in international relations from the Graduate Institute of International and Development Studies, Geneva, as well as a bachelor’s degree in international relations from the University of Dresden.

Aryaman Bhatnagar

WORKING GROUP: TRANSNATIONAL TERRORISM

Aryaman Bhatnagar is a program advisor on peace and security policy at the Friedrich Ebert Foundation India. There, he is coordinating a three-year-long track II India-Pakistan project, among other responsibilities. He was previously an associate fellow with the Neighbourhood Regional Studies Initiative at the Observer Research Foundation (ORF), a public policy think tank based in New Delhi. His research focused on political and security developments in South Asia, with a focus on Afghanistan and Pakistan. At ORF, he coordinated a year-long research project commissioned by the Indian Ministry of Defence on the situation in Afghanistan after the NATO drawdown and its implications for India. He was also a research officer at the Institute of Peace and Conflict Studies in New Delhi. His publications have appeared, among other places, in The Huffington Post, The Diplomat, The National Bureau of Asian Research, Hindustan Times and The Indian Express. Aryaman holds a master’s degree in international politics from the School of Oriental and African Studies, University of London.
Elisa D. Lux
WORKING GROUP: TRANSNATIONAL TERRORISM

From 2012 to 2016, Elisa D. Lux worked as a political affairs officer in the cabinet of the United Nations Under-Secretary-General for Peacekeeping Operations. She previously worked for New York University’s Center on International Cooperation, where she studied the impact of transnational organized crime on governance and security. In addition to her professional focus on peace and security, Elisa has gained broad academic experience in climate change and geopolitics. She conducted research at Harvard’s Weatherhead Center for International Affairs, at the School of International and Public Affairs at Columbia University as well as at the Scott Polar Research Institute at the University of Cambridge. Elisa holds a master’s degree in international affairs from Sciences Po and a bachelor’s degree in political affairs and philosophy from the University of Heidelberg. She has lived and worked in Guatemala and Madagascar, and recently moved to Kenya, looking for new job opportunities.

Chandrakant Lahariya
WORKING GROUP: GLOBAL HEALTH

Chandrakant Lahariya is a public health specialist at a reputable international health agency. Based in New Delhi, he is a member of a number of high-level committees and working groups on health in India, where he has been active in policy decision-making in the health sector. He has designed and implemented health interventions that are making health services accessible and affordable in India, including the introduction of new vaccines to save children’s lives, setting up Mohalla, or “community” clinics in Delhi, and contributing to the design of a new health insurance scheme in India. His current work focuses on advancing universal health coverage, achieving Sustainable Development Goals (SDGs), building resilient health systems and improving quality of health services, including the prevention of anti-microbial resistance (AMR). His writing has been published by leading journals and news magazines such as Yojana, Economic and Political Weekly, Ideas for India, Dainik Bhaskar, among others. Chandrakant also has extensive, hands-on experience in epidemic and pandemic preparedness and response. A medical doctor, he holds advanced degrees in epidemiology, public policy and health care management.
Yolanda Jinxin Ma
WORKING GROUP: DATA GOVERNANCE

Yolanda Jinxin Ma is a consultant on innovation, communications and technology at the Asia Pacific bureau of the United Nations Development Programme in Bangkok. There, she helps integrate innovative tools and methodology into development work. Yolanda is also active in the data journalism field. In the past two years, she has trained hundreds of professional journalists in China on data skills through a project of the International Research & Exchanges Board (IREX). Previously, Yolanda worked for Thomson Reuters and South China Morning Post in Hong Kong, where she led data visualization and crowd-sourcing projects, respectively. Yolanda holds a master’s degree in journalism and a bachelor’s degree in political science, both from the University of Hong Kong.

Yuan Ma
WORKING GROUP: TRANSNATIONAL TERRORISM

Air Force Lieutenant Colonel Yuan Ma is an instructor in the Department of Strategic Studies at the National Defence University of the People’s Liberation Army of China. Her research focuses on international terrorism, weapons of mass destruction and policy aspects of counterterrorism. Previously, she was a visiting scholar with the Pacific Forum of the Center for Strategic and International Studies. She has published numerous papers on terrorism studies and nuclear policy. She recently finished her book An Analysis of New Characteristics of International Terrorism, which is currently under consideration for publishing. She received a master’s degree in weapons of mass destruction non-proliferation and terrorism studies from the Monterey Institute of International Studies in California and a master’s degree in military science from the National Defence University.

Minako Manome
WORKING GROUP: TRANSNATIONAL TERRORISM

Minako Manome is a livelihoods and recovery specialist in the United Nations Development Programme (UNDP) in Jordan, managing the livelihoods and economic recovery initiatives and coordination in response to the Syria refugee crisis. These initiatives aim to enhance the resilience and social cohesion within communities and to prevent violent extremism. Previously, she worked at the UNDP headquarters, providing technical and strategic support to country offices in the area of livelihoods and early recovery in crisis and post-crisis settings. She also worked as an emergency education officer with United Nations Children’s Emergency Fund in East Timor and as a peacebuilding officer with UNDP in Nepal. She holds a master’s degree in post-war recovery studies and education.
Sarah Markiewicz
WORKING GROUP: TRANSNATIONAL TERRORISM

Sarah Markiewicz is an interim professor at the Department of Religious Studies and Inter-Faith Theology at the University of Münster. Previously, she was a research and teaching associate in the Department of Religious Studies and Intercultural Theology at the Humboldt University of Berlin, where she taught interfaith and intercultural dialogue and communication. In 2014, Sarah completed her doctoral dissertation on the genesis of an international and high-profile Muslim-initiated interfaith dialogue initiative from 2007 that attempted to improve Islam–West relations through theological argumentation. Sarah’s research took her to Lebanon, Jordan, England and the US, where she conducted interviews with leading religious figures, academics and politicians. Sarah conducted research in Beirut from 2011 to 2012, and returned to the Middle East in 2014 as a post-doctoral scholar of the Erasmus Mundus PEACE program. She spent six months in Jordan researching the intersections of religious and national identity between Lebanon, Syria and Jordan. Sarah holds a master’s degree in ecumenical studies from the University of Bonn and a bachelor’s degree in theology from the University of Oxford.

Vincent Ni
WORKING GROUP: DATA GOVERNANCE

Vincent Ni is a senior producer at the BBC World Service and a fellow at Britain’s Royal Society of Arts. At the BBC, he mainly covers China and its emerging role in international affairs. Most recently, he reported from Myanmar on its recent historic elections. Until 2014, Vincent was a foreign correspondent for China’s Caixin Media in Washington, DC, New York and London. Among other topics, he covered the 2012 US presidential election and the 2014 Ukrainian revolution. During the 2011 revolution in Egypt, he was one of the few Chinese journalists reporting from Tahrir Square. Together with a BBC colleague, he won runner-up in the London Foreign Press Association’s annual awards in the category of “Financial/Economic Story of the Year.” He holds a master’s degree from the University of Oxford, where he was the recipient of the Hoare Family/China-Oxford Scholarship in the field of social science.
Elisa Oezbek

WORKING GROUP: TRANSNATIONAL TERRORISM

Elisa Oezbek currently serves as an advisor to the special representative of the Federal Government of Germany for the Stability Partnership Middle East and is based in Berlin, Germany. Previously, she held the position of a special advisor to the president of the United Nations Human Rights Council, as delegated by the Permanent Mission of Germany to the UN. Elisa headed the Office of the President, advising the president on organizational and procedural matters. She supported the president in advancing his priority of improving the council’s institutional efficiency and effectiveness, its standing within the wider UN system and the role of civil society. Before joining the Federal Foreign Office, Elisa spent two years working for the Emerging Security Challenges Division at NATO headquarters in Brussels, focusing on partnerships and policy development. As a Mercator Fellow on International Affairs, she has worked on issues of non-proliferation and counterterrorism for organizations including the UN and NATO. Throughout her studies, Elisa performed volunteer work in Namibia, Costa Rica and Thailand. She received a master’s degree in international political economy from the London School of Economics and Political Science. Prior to this, she studied political science, economics and law at Heidelberg University, Ruperto Carola, and spent one year as a Fulbright scholar at Northeastern University in Boston.

Mara Pillinger

WORKING GROUP: GLOBAL HEALTH

Mara Pillinger is a doctoral candidate in international relations at the George Washington University. Her research focuses on global health governance and has appeared in Perspectives on Politics and Global Health Governance, among other journals. She worked for and consulted the New York City Department of Health and Mental Hygiene, the World Health Organization and the Clinton Foundation, among others, and conducted fieldwork in Ghana, Cameroon and South Africa. This spring, she will be a junior visiting scholar at the Graduate Institute of International and Development Studies, Geneva. She holds a master’s degree in global governance and diplomacy from Oxford University, where she was a Clarendon scholar, as well as a master’s degree in public health from Emory University.
**Elizabeth Prescott**

WORKING GROUP: DATA GOVERNANCE

Elizabeth “Libbie” Prescott serves as the deputy director and chief technology officer for the National Security Technology Accelerator at the National Defense University and as an adjunct associate professor at Georgetown University. She has built her career at the intersection of science, technology and international relations, having served in the US Department of State as a special assistant to the deputy secretary of state for management and resources; counselor to the science and technology adviser to the secretary of state; and science and technology adviser to the assistant secretary for the Bureau of East Asian and Pacific Affairs. She also served as an American Association for the Advancement of Science congressional fellow for the US Senate Committee on Health, Education, Labor, and Pensions, working for Senator Edward M. Kennedy; practice head for biosecurity at the Eurasia Group; research fellow at the International Institute for Strategic Studies-US; and fellow at the Board on Science, Technology, and Economic Policy of the National Academy of Sciences. She consulted for the strategy division of the National Health Service in the UK. She is a former Council on Foreign Relations term member, Center for a New American Security next generation national security leader, German Marshall Fund young strategist and Truman National Security Project fellow. She has a doctoral degree in molecular biology from the University of Oxford and dual degrees with high honors in economics and molecular and cell biology from the University of California, Berkeley.

**Reirui Ri**

WORKING GROUP: DATA GOVERNANCE

Reirui Ri is currently a Stanford Program in International Legal Studies Fellow at Stanford Law School. Her primary research interests are technology and internet issues. Her current research is focused on how the US and the EU courts determine internet jurisdiction, especially with regards to freedom of expression and data governance. She started her career as an associate for Boston Consulting Group, helping foreign market entry and strategy building for telecom, media and technology corporations. She moved on to Google Japan’s public policy team to help legal and policy advocacy for YouTube, Google Play and Google X products. She was also Google’s Asia Pacific lead for copyright and Google X. Her legal expertise includes copyright, media regulations and privacy. She has lectured at Komazawa University in Japan on media innovation. Reirui received a bachelor of law from the University of Tokyo.
Shireen Santosham

WORKING GROUP: DATA GOVERNANCE

Shireen Santosham is a senior policy advisor and the chief innovation officer for Sam Liccardo, the mayor of San Jose, California. In this capacity, she leads efforts to build a “smart city” vision and strategy for San Jose. Shireen is also a term member at the Council on Foreign Relations. Previously, she worked at the Groupe Speciale Mobile Association (GSMA), where she was a director in the Mobile for Development group, which aims to close the digital divide for base-of-the-pyramid populations in the developing world through mobile technology and the internet. She has extensive experience working on innovative initiatives across sectors, including at McKinsey & Company, international NGOs and Vulcan Capital. She holds a master’s degree in business administration from Harvard Business School and a master’s in public administration in international development from Harvard Kennedy School.

Rahul Sharma

WORKING GROUP: DATA GOVERNANCE

Rahul is a senior consultant with Data Security Council of India (DSCI), where he leads DSCI’s policy initiative and works on cybersecurity, data security, privacy, internet governance, cyber laws, conventions and treaties, and data protection challenges in cloud computing. He runs the secretariat for the Cyber Security Task Force of the National Association of Software and Services Companies, which defined action items for India's emergence as the cybersecurity hub of the world. He also works closely with the Indian government on trade negotiations with EU-EFTA countries over privacy issues that impact trans-border data flows. He is actively engaged in promoting the adoption of the DSCI Security Framework (DSF©) and the DSCI Privacy Framework (DPF©) by the Indian IT/Business Process Management and domestic industry. He represents India in the ISO SC27 committee and is rapporteur for “Privacy consideration for Smartphone Application Developers.” Previously, he worked as a senior security analyst with HCL Technologies and as an engineer with Nokia Siemens Network. He holds a bachelor’s degree in electronics and communication from Indraprastha University in New Delhi.
**Satyarupa Shekhar Swain**

*WORKING GROUP: DATA GOVERNANCE*

Satyarupa Shekhar heads the Government Outreach and Advisory group at the Citizen Consumer and Civic Action Group (CAG), where she works to overcome challenges to access to basic services posed by the lack of data and information, and to improve transparency and accountability while doing so. Her areas of interest are public administration, open data and the use of civic technology to improve governance. Previously, Satyarupa worked with the Transparent Chennai project at the Institute for Financial Management and Research (IFMR), where she led the group’s research on metropolitan governance and open data initiatives, and with the Chennai Data Portal project, an engagement with the city government to bring a data-driven approach to urban governance. She also worked with the Centre for Development Finance at IFMR, Democracy Connect, the Indian School of Business and the World Social Forum 2004. She is a founding member of the Global Diplomacy Lab. Satyarupa holds a master’s degree in law and economics from the University of Rotterdam, where she was an Erasmus Mundus scholar.

**Evan Sills**

*WORKING GROUP: DATA GOVERNANCE*

Evan Sills is an associate with Good Harbor Security Risk Management, where he advises corporate executives and boards of directors on cyber risk management, helps clients prepare for crisis and incident responses to cyber incidents, identifies and recommends best-in-class cybersecurity technologies, and reviews cyber-related legislative and regulatory activities. He is the editor and rapporteur of *A Playbook for Cyber Events*, a project of the American Bar Association’s Standing Committee on Law and National Security that serves as a guide for legal and cybersecurity professionals on the interplay of legal, operational and technical issues that arise when preparing for and responding to cyber incidents. In 2014, Evan was part of the Madison Policy Forum’s Military-Business Cybersecurity Fellowship, where he discussed public–private solutions to cybersecurity and different tactics and strategies being pursued by the military and private industry. Previously he served as a legal fellow at the Cyber Security Policy and Research Institute at the George Washington University. While in law school, he worked at the National Security Division in the US Department of Justice. He is an active member of the Virginia Bar Association. Evan is a graduate of the George Washington University Law School and Elliott School of International Affairs.
Fanglu Sun

WORKING GROUP: TRANSNATIONAL TERRORISM

Fanglu Sun is an assistant professor at Fudan University’s School of International Relations and Public Affairs. Her dissertation explores the relationship between territorial autonomy and ethnic violence. In her research, Fanglu applies quantitative analysis, spatial statistics and formal modeling. She has presented her research at the annual meetings of the American Political Science Association, the International Studies Association, and the Peace Science Society. She holds a PhD from Rice University, where her dissertation was on internal conflict process and resolution, foreign policy analysis and ethnic politics in China. She holds bachelor’s and master’s degrees in international politics from Nankai University and is a recipient of numerous scholarships and awards.

Elina Suzuki

WORKING GROUP: GLOBAL HEALTH

Elina Suzuki is a junior health policy analyst at the Organization for Economic Cooperation and Development in Paris. Previously, she was a consultant at SEEK Development, a strategic and organizational consultancy based in Berlin. She works with a range of organizations and international institutions on issues of global governance and health financing. Her projects have included advising the World Bank on the development of the Global Financing Facility, working with Gavi, the Vaccine Alliance, on a strategic review of its direct financial support to countries and developing options for reform of the global health architecture for the Chatham House Global Health Architecture project. She is particularly interested in the role of private actors in global governance for health. Elina has a master’s in global health and population from the Harvard School of Public Health and a bachelor’s degree in international development studies from McGill University.
Rie Takesue

WORKING GROUP: GLOBAL HEALTH

Rie Takesue is a specialist in health systems strengthening at the United Nations Children’s Fund (UNICEF) in the Democratic Republic of the Congo (DRC). She works on the reduction of maternal and child mortality and morbidity, focusing on the availability of essential medicines, community mobilization, financial access and monitoring for action. Previously, Rie managed health programs at the Japan International Cooperation Agency in the DRC. Rie also worked on post-tsunami emergency relief at the Japan committee for UNICEF; on HIV/AIDS at UNICEF in Tanzania, New York and Uganda; and on gender-based violence and sexual and reproductive health at the Family Planning Association of Nepal. Rie holds a master’s degree in global health from the University of Tokyo.

Kun Tang

WORKING GROUP: GLOBAL HEALTH

Kun Tang is an assistant professor in the Department of Global Health at Peking University. He also serves as the global health adviser of the Chinese delegation to the World Health Organization Executive Board. Kun was the founding director of the China Youth Network, the first youth-oriented NGO working to promote sexual and reproductive health and rights in China. He served as the national standing council member of the China Family Planning Association and as the governing council member of the International Planned Parenthood Federation. He was a member of the XVI International AIDS Conference Scientific Programme Committee and chair of the Youth Committee in the 5th Asia Pacific Conference on Reproductive and Sexual Health and Rights. Kun has worked on a number of global health programs in Zimbabwe, Papua New Guinea and Malaysia. He holds a doctoral degree from the University of Oxford, a master’s degree in global health from Harvard University and a bachelor of medicine and bachelor of surgery from Peking University.
Laila A. Wahedi

WORKING GROUP: TRANSNATIONAL TERRORISM

Laila A. Wahedi is a doctoral candidate and a National Science Foundation graduate research fellow at Georgetown University, and an adjunct research associate at the Institute for Defense Analyses. Her research interests span the field of security studies and international relations, but focus on understanding networks of militant organizations: Why do groups align, and what is the impact of alignment patterns on these groups? Laila also works in strategic force mix and readiness issues for the US Department of Defense. She has worked on assessing force mixes and readiness requirements for an uncertain future, modeling force generation across the military services and understanding the impact of energy on force readiness across the services. Previously, Laila worked at Army Headquarters on costing methodologies and in the Office of the Secretary of Defense on strategic force mix issues, science and technology, and missile defense. She has master’s degree in political science and bachelor’s degree in neuroscience and political science, both from MIT.

Shoko Yoshihara

WORKING GROUP: DATA GOVERNANCE

Shoko Yoshihara is a research fellow at the Tokyo Foundation. She joined the foundation in 1998 and has since been working in the Policy Research Division, gaining broad experience in policy research and project management. Her research focuses on Japan’s land ownership system in an era of depopulation and globalization, and her research outcomes have been widely cited in the media and have had a major impact on policy processes. She earned a master’s degree in intercultural relations from Lesley University in Massachusetts and received a bachelor’s degree in Thai studies from the Tokyo University of Foreign Studies. She also studied at Srinakharinwirot University in Bangkok and worked at the Institute of International Education (IIE) Southeast Asia in Bangkok.
**Speakers, Experts and Guests**

**Nandan Unnikrishnan**  
VICE PRESIDENT, OBSERVER RESEARCH FOUNDATION  

Nandan Unnikrishnan is a vice president and senior fellow at the Observer Research Foundation (ORF), where he directs the Eurasia Program of Study. He began his career as a journalist with the Press Trust of India (PTI) in 1970. From 1985 to 1987, he was assigned by PTI to the Institute for Defence Studies and Analysis, and was PTI’s Moscow Bureau Chief from 1992 to 1995. In 1995, he moved to Business India’s Television Channel (TVI), becoming head of the channel by 1998. He is an alumnus of Jawaharlal Nehru University.

**C. Raja Mohan**  
DIRECTOR, CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE, INDIA  

C. Raja Mohan is a director of Carnegie India. He is the foreign affairs columnist for the Indian Express, and a visiting research professor at the Institute of South Asian Studies, National University of Singapore. He was a member of India's National Security Advisory Board. From 2009 to 2010, he was the Henry Alfred Kissinger Chair in Foreign Policy and International Relations at the Library of Congress. Previously, he was a professor of South Asian studies at the Jawaharlal Nehru University in New Delhi and the Rajaratnam School of International Studies in Singapore. He also served as the diplomatic editor and Washington correspondent of the Hindu. A leading analyst of India’s foreign policy, he is also an expert on South Asian security, great-power relations in Asia, and arms control. His most recent books are Modi’s World: Expanding India’s Sphere of Influence (2015) and India’s Naval Strategy and Asian Security (2016). He holds a master's degree in nuclear physics and a PhD in International Relations.
Pramath Raj Sinha

FOUNDER, 9.9 MEDIA; CO-FOUNDER, ASHOKA UNIVERSITY

Pramath Raj Sinha is the founder of 9.9 Media, co-founder of Ashoka University and steering committee member of the Global Governance Futures (GGF) program. Previously he was a partner at McKinsey and Company, focusing on strategy and operations across a diverse set of media industries in India and North America. He still serves as a senior adviser to McKinsey. He helped set up and served as the founding dean of the Indian School of Business. Prior to founding 9.9 Media, he led the ABP Group, one of India’s largest and most diversified media conglomerates. He is a member of numerous corporate and non-profit boards, including those of several academic institutions. He holds a master’s degree and a PhD from the University of Pennsylvania.

Ramanan Laxminarayan

DIRECTOR, CENTER FOR DISEASE DYNAMICS, ECONOMICS AND POLICY

Ramanan Laxminarayan directs the Center for Disease Dynamics, Economics and Policy. He is also a senior research scholar and lecturer at Princeton University. He has worked with the World Health Organization (WHO) and the World Bank on a range of public health issues, and has served on a number of advisory committees at WHO, Centers for Disease Control and Prevention, and the Institute of Medicine. From 2003 to 2004, he served on the National Academy of Science/Institute of Medicine Committee on the Economics of Antimalarial Drugs where he developed financing mechanisms for drug distribution. His research deals with the integration of epidemiological models of infectious diseases and drug resistance into the economic analysis of public health problems. He holds a bachelor’s degree in economics from the Birla Institute of Science and Technology and obtained both a master’s degree and PhD in economics from Washington University.

Animesh Roul

DIRECTOR, SOCIETY FOR THE STUDY OF PEACE AND CONFLICT

Animesh Roul is the executive director of the Society for the Study of Peace and Conflict. He previously worked for the Institute for Conflict Management in New Delhi. He specializes in counterterrorism, radical jihadism, terror financing, armed conflict and arms proliferation across South Asia. He has written extensively about these topics for a number of journals and magazines, and published a book on the Indian Mujahideen in 2013. In 2009 and 2010, he received the MacArthur Foundation’s Asia Security Initiative Blogger Award. He holds master’s degrees in philosophy and Indian history from Jawaharlal Nehru University.
Arun Mohan Sukumar
HEAD OF CYBER SECURITY AND INTERNET GOVERNANCE INITIATIVE, OBSERVER RESEARCH FOUNDATION

Arun Mohan Sukumar heads the Observer Research Foundation’s Cyber Security and Internet Governance Initiative, where he coordinates research projects on internet governance, data protection and international norms. He is also the elected vice-chair of the Asia-Pacific Internet Governance Forum. He was previously senior fellow at the Centre for Communication Governance, National Law University Delhi, where he worked on global internet governance. He has served on the editorial board of The Hindu, and continues to write for the newspaper on foreign affairs. He holds a bachelor’s degree from NALSAR University of Law, Hyderabad and a master’s degree from the Fletcher School of Law and Diplomacy at Tufts University, where he was the Douglas Dillon Fellow, and the recipient of the Leo Gross Prize for Outstanding Student of International Law.

Sumandro Chattapadhyay
RESEARCH DIRECTOR, CENTER FOR THE INTERNET AND SOCIETY

Sumandro Chattapadhyay is a research director at the Center for the Internet and Society (CIS). His research interests include open data, open research, e-governance, digital identification, network economy and digital labor. While at CIS, he has worked with the Indian government on questions of open data in policy making. He is a member of the World Wide Web Foundation’s Open Data Research Network, and is one of the cofounders of the India Open Data Association. Previously, he co-founded the MOD Institute, where he focused on digital technology and urban development. His academic interests include history and politics of informatics, new media, political economy, and computational techniques in the arts and humanities. He studied economics at Visva-Bharati University, and has also studied at Jawaharlal Nehru University, New Delhi.
Ankhi Das
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